Financial Results Meeting: The 1st 6 Months of FY Ending March 2011 (April 1, 2010 – September 30, 2010)



November 10, 2010

Global Logistics Partner

Kintetsu World Express, Inc.

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Results for the 1st 6 Months of FY Ending March 2011

Shipments (thousands) Weight (1,000 tons) Volume (1,000 TEU) Amount (¥million)

| ltem | | 1st 6 months of FY ended March 2010 (Results) | | 1st 6 months of FY ending March 2011 (Results) | | 1st 6 months of FY ending March 2011 (Forecasts) | |
|-------------------------------------|------------------|--|------------|---|------------|--|--|
| | 5 364 | - | Y on Y (%) | | Y on Y (%) | (Forecasts as of May 11, 2010 ⇒ Revised forecasts as of Aug. 4, 2010) | |
| Shipments (Air | freight, Ocean) | 3,400 | △ 14.5 | 3,609 | 6.1 | | |
| Weight (Airfreig | ght) | 369 | △ 33.4 | 559 | 51.6 | ~ . Now !! - | |
| Volume (Ocean |) | 210 | Δ 20.1 | 264 | 25.8 | | |
| Notacles | Consolidated | 94,741 | △ 38.2 | 132,912 | 40.3 | 112,000 ⇒ 134,500 | |
| Net sales | Non-consolidated | 34,133 | Δ 34.6 | 47,264 | 38.5 | 42,000 ⇒ 47,500 | |
| Cuasa mustit | Consolidated | 16,812 | △ 26.0 | 19,529 | 16.2 | - m | |
| Gross profit | Non-consolidated | 7,964 | △ 12.5 | 8,293 | 4.1 | | |
| Operating | Consolidated | 2,773 | △ 51.1 | 4,942 | 78.2 | 4,000 ⇒ 4,800 | |
| income | Non-consolidated | 673 | 26.3 | 742 | 10.3 | 750 ⇒ 750 | |
| Ordinary | Consolidated | 2,927 | △ 50.8 | 5,399 | 84.4 | 4,000 ⇒ 5,100 | |
| income | Non-consolidated | 1,730 | 24.7 | 1,307 | △24.4 | 990 ⇒ 1,180 | |
| Income before | Consolidated | 2,637 | △ 54.9 | 6,296 | 138.7 | | |
| income taxes and minority interests | Non-consolidated | 1,434 | 2.1 | 2,047 | 42.7 | y _ | |
| Not income | Consolidated | 1,476 | △ 56.3 | 3,956 | 168.0 | 2,300 ⇒ 3,200 | |
| Net income | Non-consolidated | 1,209 | 48.8 | 1,109 | △8.3 | 740 ⇒ 1,050 | |

| 1st 6 months of FY ended March 2010 | ¥95.47 |
|--------------------------------------|--------|
| FY ended March 2010 | ¥93.57 |
| 1st 6 months of FY ending March 2011 | ¥91.36 |

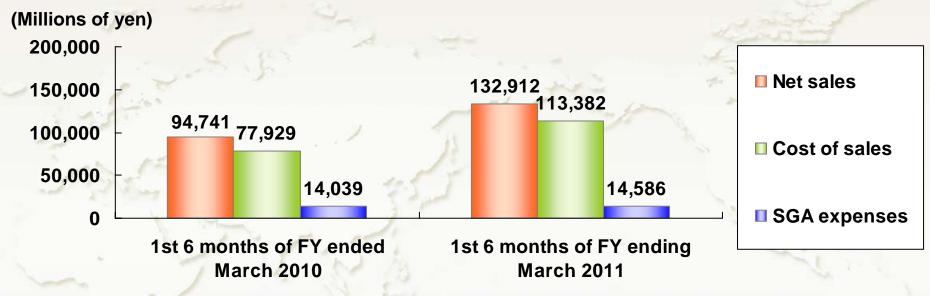


Major Factors Affecting Results for the 1st 6 Months of FY Ending March 2011

- Slowdown in KWE Japan export volume from August; rising freight costs
 - •While Asia-bound shipments of semiconductor production machinery and electronic components, such as LCD-related materials, remained generally strong for the first three months, production adjustments prompted a decline from August onward.
 - •Freight costs continued to rise, putting pressure on profits. In light of this trend, efforts continued to pass on the increased cost to customers.
- 2 Substantial recovery in volume overseas, but higher freight costs in Asia stood out
 - Overseas volume sharply recovered, particularly in East Asia and Southeast Asia.
 - Business in Europe and the Americas was both steady owing to rising volume and restructuring benefits.
 - Sharp rise in freight costs in Asia put pressure on profits.
 - Domestic subsidiaries performed strongly.



Year on Year Comparison of Consolidated Net Sales, Cost of Sales, and SGA Expenses



(Millions of yen, %)

| 21 | 1st 6 months of FY ended March 2010 | Ratio to net sales | 1st 6 months of FY ending March 2011 | Ratio to net sales |
|------------------|-------------------------------------|--------------------|--------------------------------------|--------------------|
| Net sales | 94,741 | 100.0% | 132,912 | 100.0% |
| Cost of sales | 77,929 | 82.3% | 113,382 | 85.3% |
| SGA expenses | 14,039 | 14.8% | 14,586 | 11.0% |
| Operating income | 2,773 | 2.9% | 4,942 | 3.7% |



Freight Cost Ratio for Airfreight Exports Revenue

| | 1st 6 months of FY ended March 2010 | FY ended March 2010 | 1st 6 months of FY ending March 2011 |
|------------------------------|-------------------------------------|---------------------|---|
| KWE/Japan | 55.4% | 62.2% | 70.4% |
| The Americas | 53.7% | 54.5% | 60.9% |
| Europe, Middle East & Africa | 59.3% | 62.2% | 65.5% |
| East Asia & Oceania | 62.5% | 66.4% | 75.6% |
| Southeast Asia | 65.7% | 69.2% | 76.5% |
| Group as a Whole | 57.9% | 62.7% | 71.0% |

^{*}From 1 July 2010, control of operations in Middle East was transferred from Southeast Asia & Middle East Headquarters to Europe & Africa Headquarters. The names of both headquarters have been changed accordingly. (The data above was adjusted on the same basis.)

In addition to a year on year hike in fuel surcharges, expanded freight volume across Japan, East Asia, and Southeast Asia has crowded the airlines' cargo space, leading to a substantial increase in freight costs.



Consolidated Balance Sheets

(Millions of yen)

| | As of March 31, 2010 | As of September 30, 2010 | Changes | |
|----------------------------------|--|--------------------------|---------|--|
| Assets: | munder of grand and | The fame of the 1 | | |
| Current assets | 70,043 | 75,905 | 5,862 | |
| Fixed assets | 46,597 | 42,930 | Δ3,666 | |
| Property and equipment | 34,631 | 33,650 | Δ981 | |
| Intangible fixed assets | 2,071 | 2,075 | 4 | |
| Investments and other assets | 9,894 | 7,205 | Δ2,689 | |
| Total assets | 116,640 | 118,836 | 2,195 | |
| Liabilities: | and the same of th | | 1 | |
| Current liabilities | 42,032 | 41,731 | △301 | |
| Long-term liabilities | 6,569 | 8,426 | 1,856 | |
| Total liabilities | 48,602 | 50,157 | 1,555 | |
| Net assets: | | | | |
| Total net assets | 68,038 | 68,679 | 640 | |
| Total liabilities and net assets | 116,640 | 118,836 | 2,195 | |



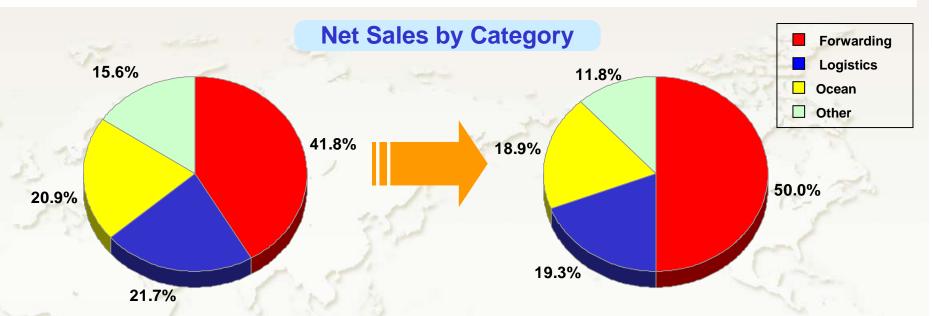
Consolidated Cash Flow Statements

(Millions of yen)

| | 1st 6 months of FY ended March 2010 | 1st 6 months of FY ending March 2011 | Changes |
|---|-------------------------------------|--------------------------------------|---------|
| Cash flows from operating activities | 3,390 | 3,117 | △273 |
| Cash flows from investing activities | △1,459 | △580 | 879 |
| Cash flows from financing activities | △3,571 | Δ1,019 | 2,552 |
| Effect of exchange rate changes on cash and cash equivalents | 1,083 | △1,035 | Δ2,119 |
| Net increase (decrease \triangle) in cash and cash equivalents | △556 | 482 | 1,038 |
| Cash and cash equivalents at beginning of period | 25,904 | 25,045 | △859 |
| Cash and cash equivalents at end of period | 25,348 | 25,527 | 179 |



Consolidated Net Sales by Category



1st 6 months of FY ended March 2010

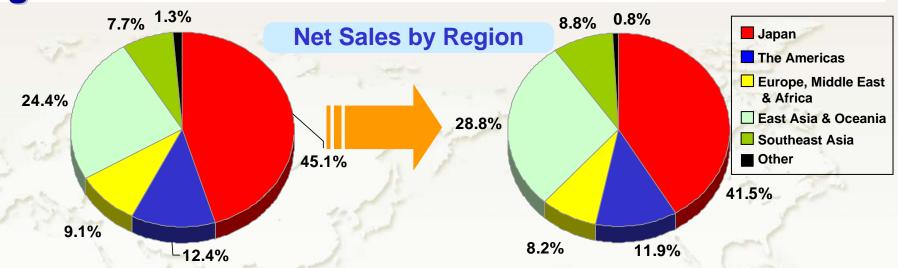
1st 6 months of FY ending March 2011

(Millions of yen, %)

| Catagory | | 1st 6 months of FY e | nded March 2010 | 1st 6 months of FY ending March 2011 | | |
|------------------------|------------|----------------------|-----------------|--------------------------------------|--------|--|
| | Category | Net sales | Y on Y | Net sales | Y on Y | |
| uo | Forwarding | 39,587 | △49.4% | 66,418 | 67.8% | |
| ght rtati | Logistics | 20,590 | △27.2% | 25,595 | 24.3% | |
| Freight nsportation | Ocean | 19,754 | △32.1% | 25,170 | 27.4% | |
| trar | Other | 14,809 | △15.6% | 15,727 | 6.2% | |
| | Total | 94,741 | △38.2% | 132,912 | 40.3% | |



Consolidated Net Sales and Operating Income by Region



1st 6 months of FY ended March 2010

1st 6 months of FY ending March 2011

(Millions of ven)

| Dogion | 1st 6 months of FY | ended March 2010 | 1st 6 months of FY ending March 2011 | | |
|------------------------------|--------------------|------------------|--------------------------------------|------------------|--|
| Region | Net sales | Operating income | Net sales | Operating income | |
| Japan | 43,998 | 827 | 56,585 | 1,193 | |
| The Americas | 12,048 | 165 | 16,172 | 969 | |
| Europe, Middle East & Africa | 8,827 | △242 | 11,145 | 258 | |
| East Asia & Oceania | 23,786 | 1,468 | 39,296 | 1,811 | |
| Southeast Asia | 7,537 | 300 | 11,959 | 631 | |
| Other | 1,253 | 286 | 1,046 | 106 | |
| Adjustment | Δ2,708 | Δ31 | △3,293 | Δ27 | |
| Total | 94,741 | 2,773 | 132,912 | 4,942 | |

^{*} From the current fiscal year, control of operations in Middle East was transferred from Southeast Asia & Middle East Headquarters to Europe & Africa Headquarters. The names of both headquarters have been changed accordingly.

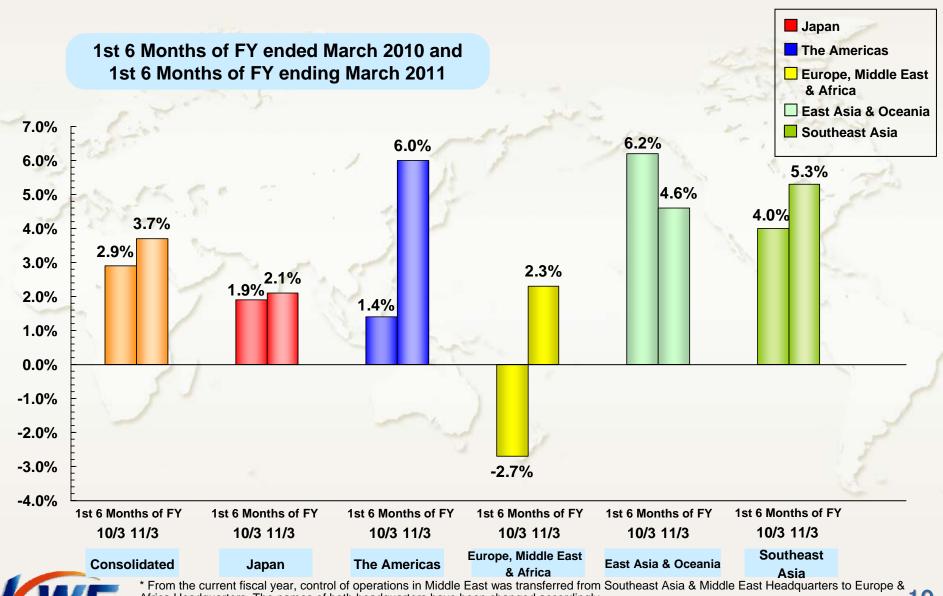
^{* &}quot;Other" refers to business not included in reportable segments and mainly consists of supplementary logistics within the Group.



Figures for the 1st 6 months of FY ended March 2010 have been adjusted to reflect the new segment structure.

^{*} The "1st 6 months of FY" refers to the April-September results for KWE Japan and the January-June figures for all other Japanese and overseas

Operating Margin by Region



Africa Headquarters. The names of both headquarters have been changed accordingly.

Figures for the 1st 6 months of FY ended March 2010 have been adjusted to reflect the new segment structure.

Major Factors Affecting Results by Region

Japan

- Airfreight exports increased 33.7% year on year.
- •Full-year negative impact of fuel surcharges amounted to ¥210 million. (previous term: ¥21 million)
- •Airfreight imports decreased 0.7% year on year. (reflecting the impact of a decline in volume handled by major business from the start of the fiscal year.)
- Domestic subsidiaries were strong.

The Americas

• Earnings trended above original targets owing to a recovery in volume, mainly in semiconductors and LCD-related materials, and benefits from restructuring implemented during the previous FY (consolidation of operation bases, reduction in staff, etc.).

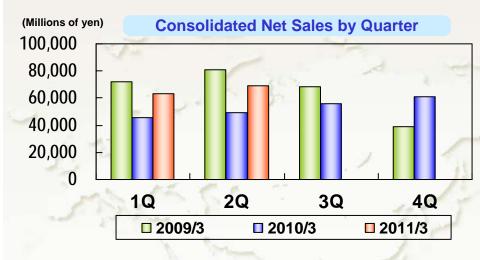
Europe, Middle East & Africa

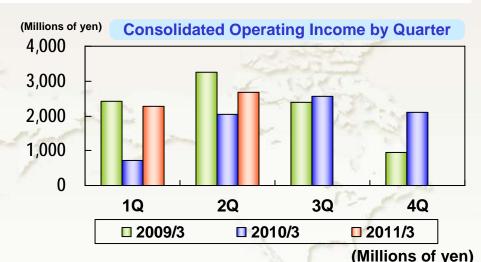
• Earnings trended above original targets owing to benefits from restructuring implemented during the previous FY (closing of two operation bases in the U.K., relocation of KWE (Benelux) head office, etc.) and a recovery in volume.

■ East Asia & Oceania and Southeast Asia

 Although volume increased sharply year on year, particularly for electronic products, higher freight costs are putting pressure on profits. Nevertheless, earnings trended broadly in line with targets.

Consolidated Operating Results by Quarter





| Net sales (consolidated) | 1Q | 2Q | | 3Q | | 4Q | |
|--------------------------|--------|--------|-----------|--------|-----------|--------|-----------|
| FY ended March 2009 | 72,202 | 81,024 | (153,226) | 68,408 | (221,634) | 38,696 | (260,330) |
| FY ended March 2010 | 45,468 | 49,273 | (94,741) | 55,993 | (150,734) | 61,102 | (211,836) |
| FY ending March 2011 | 63,587 | 69,324 | (132,912) | _ | (-) | - 1 | (-) |

| Operating income (consolidated) | 1Q | 2Q | | 3Q | | 4Q | |
|---------------------------------|-------|-------|---------|-------|---------|-------|---------|
| FY ended March 2009 | 2,423 | 3,247 | (5,670) | 2,399 | (8,069) | 956 | (9,025) |
| FY ended March 2010 | 727 | 2,046 | (2,773) | 2,565 | (5,338) | 2,113 | (7,451) |
| FY ending March 2011 | 2,266 | 2,675 | (4,942) | - | (-) | - | (-) |

| Ordinary income (consolidated) | 1Q | 2 | 2Q | | 3Q | | 4Q |
|--------------------------------|-------|-------|---------|-------|---------|-------|---------|
| FY ended March 2009 | 2,341 | 3,610 | (5,951) | 2,704 | (8,655) | 548 | (9,203) |
| FY ended March 2010 | 816 | 2,111 | (2,927) | 2,749 | (5,676) | 2,356 | (8,032) |
| FY ending March 2011 | 2,461 | 2,938 | (5,399) | | (-) | - | (-) |



Consolidated Earning Forecast for FY Ending March 2011

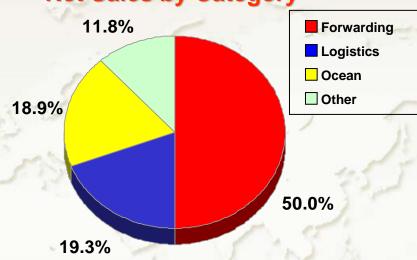
Shipments (thousands) Weight (1,000 tons) Volume (1,000 TEU) Amount (Millions of yen) (Reference)

| ltem | FY ended M (Res | | FY ending I (Fore | | FY ending March 2011 (Forecasts) |
|---|--------------------|------------|----------------------|------------|--|
| a teather | | Y on Y (%) | | Y on Y (%) | (Forecasts as of May 11, 2010 ⇒ Revised forecasts as of Aug. 4, 2010) |
| Shipments (Airfreight, Ocean) | 7,014 | △9.1 | 7,414 | 5.7 | 70-22- |
| Weight (Airfreight) | 869 | △14.9 | 1,114 | 28.2 | _ |
| Volume (Ocean) | 465 | Δ10.2 | 535 | 15.1 | 1 |
| Net sales | 211,836 | Δ18.6 | 260,000 | 22.7 | 235,000⇒260,000 |
| Gross profit | 36,116 | △10.0 | _ | | _ |
| Operating income | 7,451 | △17.4 | 10,800 | 44.9 | 10,000 ⇒10,800 |
| Ordinary income | 8,032 | △12.7 | 11,300 | 40.7 | 10,000 ⇒11,000 |
| Income before income taxes and minority interests | 7,596 | △4.9 | 12,200 | 60.6 | 10,000 ⇒11,000 |
| Net income | 4,570 | 31.4 | 7,600 | 66.3 | 5,800 ⇒ 7,000 |



Consolidated Net Sales Forecast by Category & by Region for FY Ending March 2011



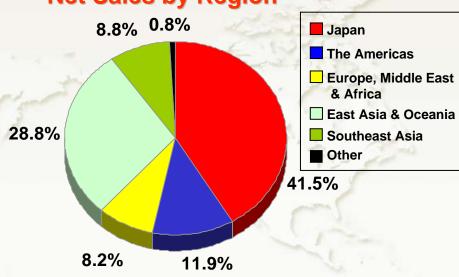


FY ending March 2011 (Forecast)

(Millions of yen,%)

| Category | | FY ending March 2011 | |
|---------------------------|------------|----------------------|-------------|
| | | Net sales | Composition |
| Freight transportation | Forwarding | 130,000 | 50.0% |
| | Logistics | 50,200 | 19.3% |
| | Ocean | 49,100 | 18.9% |
| | Other | 30,700 | 11.8% |
| | Total | 260,000 | 100.0% |

Net Sales by Region



FY ending March 2011 (Forecast)

(Millions of yen)

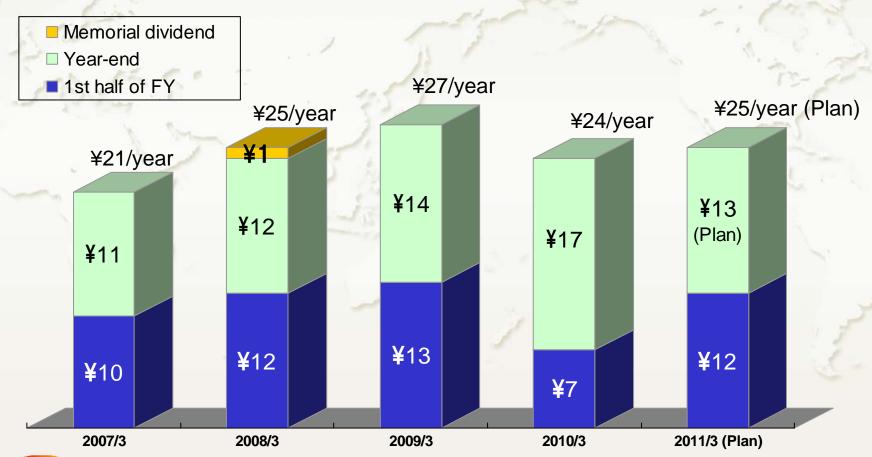
| (minionic or ye | | | | | |
|------------------------------|----------------------|------------------|--|--|--|
| | FY ending March 2011 | | | | |
| Region | Net sales | Operating income | | | |
| Japan | 110,700 | 3,200 | | | |
| The Americas | 31,700 | 1,800 | | | |
| Europe, Middle East & Africa | 21,900 | 500 | | | |
| East Asia & Oceania | 76,800 | 3,800 | | | |
| Southeast Asia | 23,500 | 1,400 | | | |
| Other | 2,100 | 200 | | | |
| Adjustment | △6,700 | Δ100 | | | |
| Total | 260,000 | 10,800 | | | |



Dividends

Currently targeting 30% of non-consolidated net income

In the future, 20% of consolidated net income will be targeted





^{*} Memorial Dividend for FY Ended March 2008 was to celebrate the company's 60th year in business.

Business Expansion Strategies

(Based on medium-term management plan "Ready for the Next!")

- 1. Developing Bonded Logistics Business in China
- 2. Volume Targets
- 3. Overseas Strategies

Outline of "Ready for the Next!" - (1)

—Aim to build a strong corporate structure that will enable us to compete on an even footing with global competitors—

Targets by March 2013

Consolidated net sales:
Consolidated operating income:

Consolidated ordinary income: Consolidated operating margin:

300 billion yen (+40% from FY ended March 2010)

15 billion yen (+100% from FY ended March 2010)

15 billion yen (+90% from FY ended March 2010)

5.0% (1.5% improvement over FY ended March 2010)

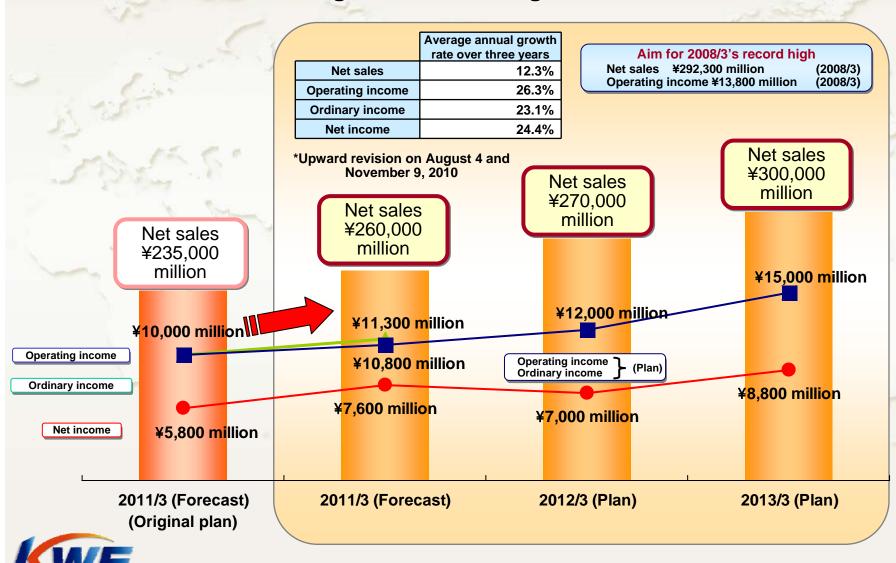
Management Strategy

- 1. Create a Strong Asia (focused investment of management resources)
- 2. Sell a Strong Asia (create a sales structure that allows for competition with major global competitors)
- 3. Strengthen core competencies (human resources, quality, IT)
- 4. Ensure thorough compliance and strengthen a management system for the environment



Outline of "Ready for the Next!" – (2) Basic Numerical Targets (Consolidated, Three Years)

On track to achieve targets for FY ending March 2011



1. Developing Bonded Logistics Business in China—(1)

Objective

Focus our efforts specifically on the bonded logistics business in China where high demand is expected to persist, leveraging our extensive expertise.

→ This strategy should enable us to further diversify our services from competitors.

(1) Establish a new subsidiary in the Shanghai Pudong International Airport Comprehensive Bonded Area

Establish Shanghai Kintetsu World Express Co., Ltd.

The company was established in May 2010 in the comprehensive bonded area adjacent to Shanghai Pudong International Airport, and the warehouses were acquired in mid-October. International and domestic freight operations are scheduled to start from January 2011, focusing on bonded logistics.



View of the comprehensive bonded area in Shanghai Pudong, our base of operations

Shanghai Kintetsu World Express Co., Ltd.

■ Capital: USD 15,000,000

■ Warehouse total area: 7,850mi



1. Developing Bonded Logistics Business in China—(2)

(2) Establishment of local companies in other bonded areas

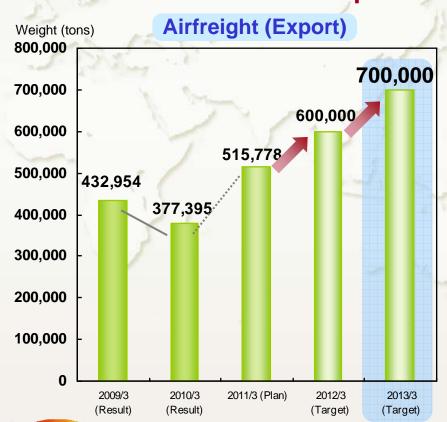
Zhongshan (Guangdong), Da Yao Wan (Dalian), Feng Xian (Shanghai)
Operations scheduled to start from January 2011.

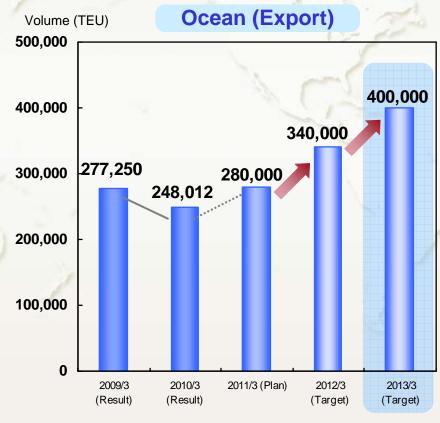


2. Volume Targets – (1)

Targeting volume expansion to challenge and compete on an even footing with global competitors

—Group-wide volume targets—







2. Volume Targets – (2)

Volume Expansion Measures

Airfreight forwarding

- Intensify the deal with major airfreight companies worldwide to lower operating costs.
- •Expand offshore business (forwarding services between countries other than Japan)
- •Seek new customers among European, the U.S. and Japanese global strategic companies for us

Ocean freight forwarding

- Target volume expansion on traffic from Asia to North America
- •Seek new customers among European, the U.S. and Japanese global strategic companies for us
- Bolster global procurement and secure stable transporting cargo space
- Expand Buyer's Consolidation Service
- Leverage external resources effectively (M&As, business alliances, headhunting, etc.)



3. Overseas Strategies - (1)

Accelerate overseas network expansion in light of fasterthan-expected growth in overseas sales and profits

⇒ Expand operations in non-Chinese regions as well

Strengthen sales in South Asia

India

- Increase logistics facilities and build transportation network
- Add human resources to bolster sales operations

Bangladesh

•Delegate office was established in April 2010 to strengthen marketing activities

Strengthen sales in ASEAN countries

Focus on Malaysia, Vietnam, Indonesia, and Thailand





Bangladesh Delegate Office/Agency



3. Overseas Strategies – (2)

Explore new markets outside of Asia (Middle East, Africa, etc.)

- Established a joint venture in Saudi Arabia in June 2010, our second company in the Middle East
- Opportunity for expansion of business between
 Asia, Europe and the U.S.
 ⇔ the Middle East
 (Transportation of oil-drilling and project-related equipment)



Opening ceremony in Saudi Arabia

→ Targeting future oil, gas and plant-related business



- Conduct market surveys aimed at emerging African nations (Morocco, Angola, Kenya, etc.) from our base of operations in South African subsidiary (sales activities with agents)



Airfreight Service from Haneda Airport

Opened Haneda Airport Customer Service Office on October 21

We will monitor services offered by airlines and transportation demand trends, to enable us to respond flexibly to changing conditions, while continuing to leverage our Baraki Terminal's infrastructure.





Office:174m, Warehouse:1,573m

Scheduled airline service for winter period 2010: 51 flights on 17 routes per week

Major airline companies and applicable routes:

All Nippon Airways (Shanghai, Taipei, Seoul, etc.), Delta Airlines (Los Angeles, Detroit), American Airlines (New York), Japan Airlines (San Francisco, Paris, etc.), Korean Air (Seoul), Cathay Pacific Airways (Hong Kong), Eva Airways (Taipei), China Eastern Airlines (Shanghai), Singapore Airlines (Singapore), etc.

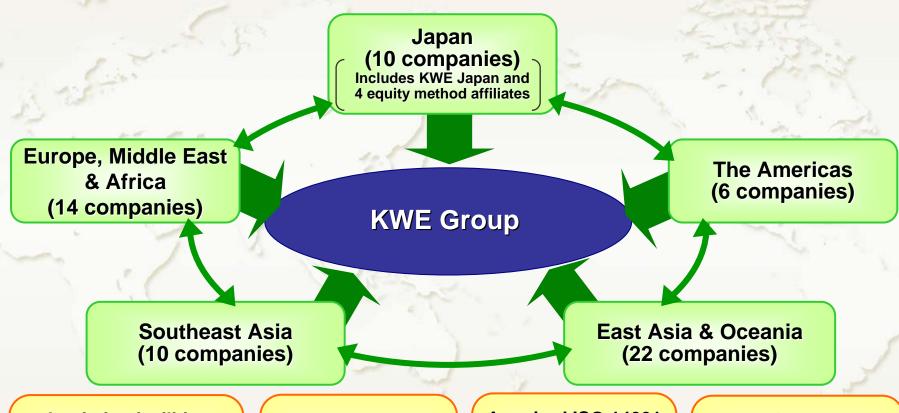
*For the time being, no cargo freighter service has been scheduled.





KWE Group's Worldwide Five Regional Management System

32 countries overseas, 193 cities, 303 locations (as of September 30, 2010)



Logistics facilities
138 locations overseas
(672,355 m²)
38 locations in Japan
(201,010 m²)

Acquired ISO 9001 certification (18 subsidiaries including Japan) Acquired ISO 14001 certification (14 locations worldwide including the Narita Terminal) Acquired TAPA
certification
(19 locations
worldwide including
the Narita Terminal)



Major Topics in 2010

New companies

May Established a logistics company Yantai Kintetsu Logistics Co., Ltd. in China Established Shanghai Kintetsu World Express Co., Ltd. in the Shanghai

Pudong International Airport Comprehensive Bonded Area

June Established a joint venture company Kintetsu World Express (Saudi Arabia) Ltd.

Overseas service structure

January Singapore subsidiary Acquired ISO13485: 2003 Quality Management System Standard for Medical Devices Certification

March Singapore subsidiary's 2nd Warehouse Facility received TAPA Classification A Certification

April Established Bangladesh Delegate Office

July Canadian subsidiary established a new warehouse facility in Guelph on the outskirts of Toronto

Moved the Middle East region under the control of the Europe & Africa Headquarters. As a result, the names of both headquarters have been changed to the Europe, Middle East & Africa Headquarters, and the Southeast Asia Headquarters

Japan service structure

May Started sales of "Sky Cube" packaging box

June Started providing data service on CO₂ exhaust generated from international airfreight transport

Started LCL (export) consolidation service from Nagoya

October Opened Haneda Airport Customer Service Office

Other



April Changed Global Headquarters to "Corporate Strategy Headquarters"

May Announced our new medium-term management plan, "Ready for the Next!" (FY ending March 2011-FY ending March 2013)

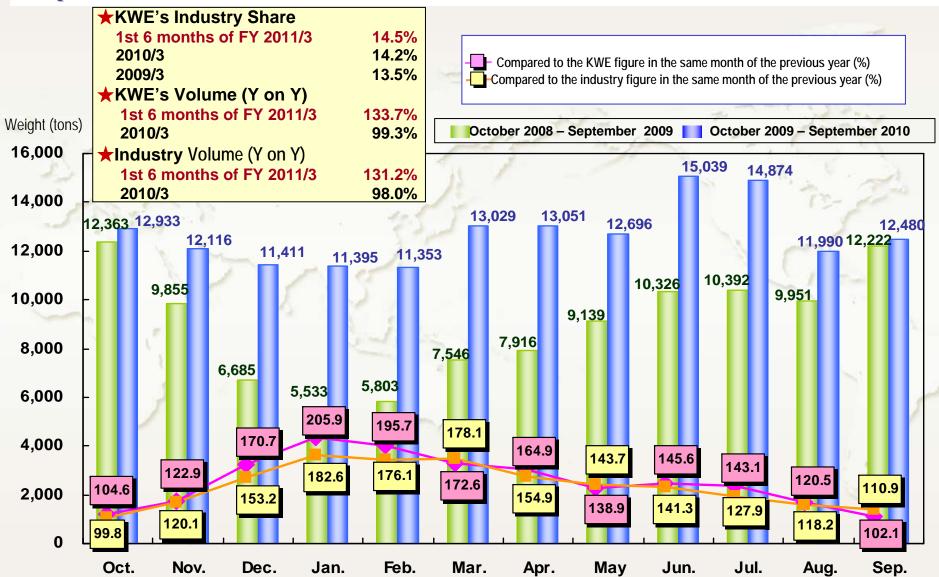
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Non-consolidated Balance Sheets

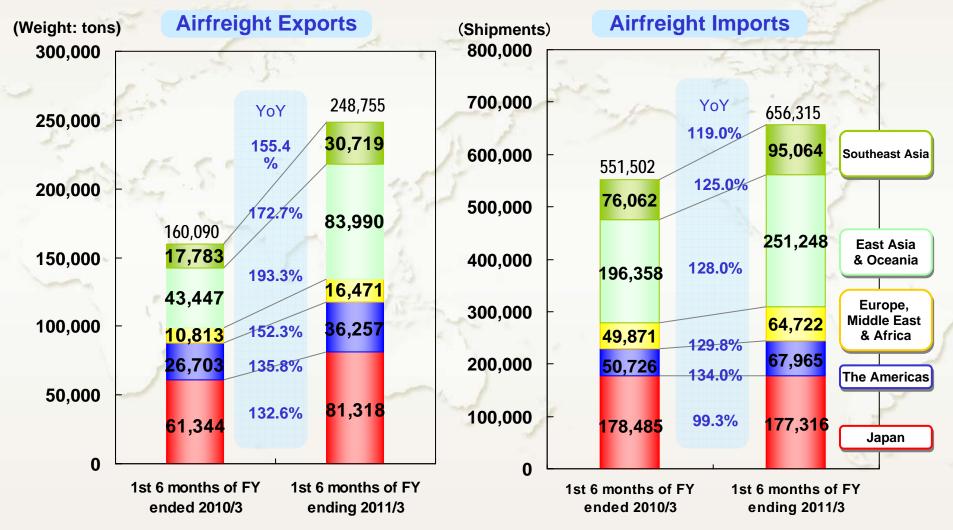
(Millions of yen)

| | As of March 31, 2010 | As of September 30, 2010 | Changes |
|----------------------------------|-------------------------|--|---------|
| Assets: | port of good | The state of the s | |
| Current assets | 24,968 | 28,410 | 3,441 |
| Fixed assets | 38,793 | 36,624 | Δ2,169 |
| Property and equipment | 23,495 | 23,070 | △424 |
| Intangible fixed assets | 850 | 785 | Δ65 |
| Investments and other assets | 14,448 | 12,768 | △1,679 |
| Total assets | 63,762 | 65,034 | 1,272 |
| Liabilities: | * \ \ . | | 7 |
| Current liabilities | 19,682 | 18,809 | △872 |
| Long-term liabilities | 3,976 | 5,789 | 1,812 |
| Total liabilities | 23,659 | 24,599 | 939 |
| Net assets: | | | |
| Total net assets | 40,103 | 40,435 | 332 |
| Total liabilities and net assets | 63,762 | 65,034 | 1,272 |

Monthly Trends in KWE Consolidated Airfreight Leaving Japan



Freight Volume by Region (Five Regions)





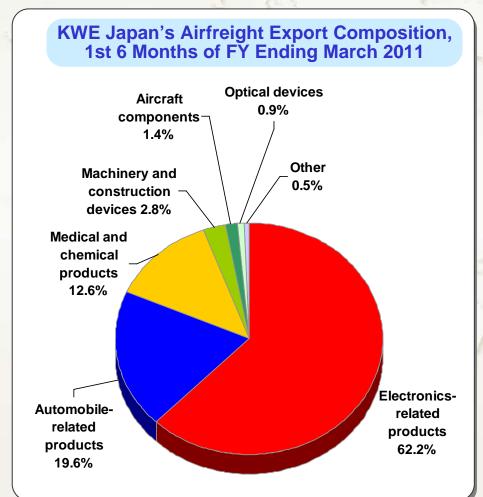
^{*} From the current fiscal year, control of operations in Middle East was transferred from Southeast Asia & Middle East Headquarters to Europe & Africa Headquarters. The names of both headquarters have been changed accordingly.

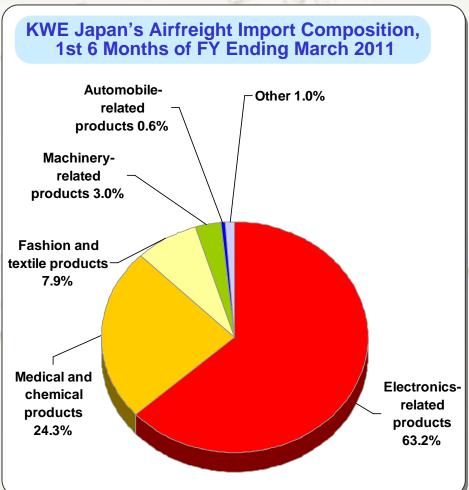
Figures for the 1st 6 months of FY ended March 2010 have been adjusted to reflect the new segment structure.

The "1st 6 months of FY" refers to the April-September results for KWE Japan and the January-June figures for all other Japanese and overseas 31

Items Handled – (1) (Non-Consolidated: Airfreight)

Based on net sales of top 100-ranked companies —
 Airfreight Composition

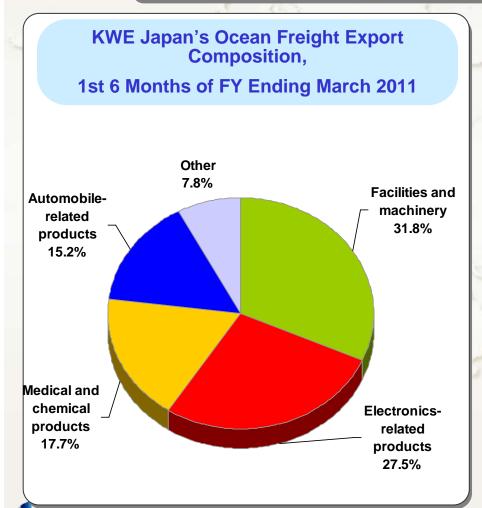


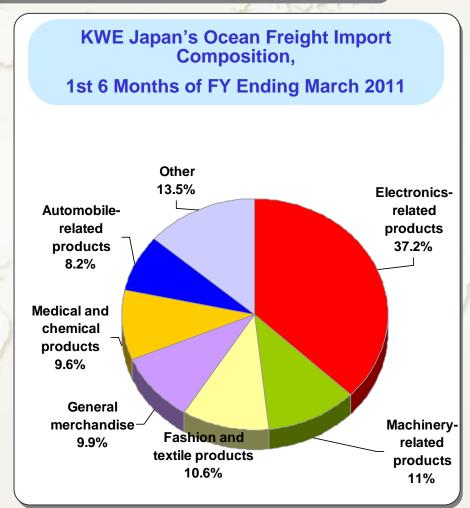




Items Handled – (2) (Non-Consolidated: Ocean Freight)

Based on net sales of top 100-ranked companies
 Ocean Freight Composition









Kintetsu World Express, Inc. Website: http://www.kwe.co.jp/en/index.html

* The information contained herein does not constitute an offer to solicit investment which can only be made by formal prospectus. The forward-looking statements contained herein are not intended to assure or guarantee future performance. Actual results may vary from that projected herein.