



Financial Results

FY Ended March 2022 (April 1, 2021 – March 31, 2022)

> May 12, 2022 Kintetsu World Express, Inc.



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Financial Summary



Weight (1,000 tons) Shipments (thousands) Volume (1,000 TEUs) Amount (¥ million)

	FY ended March 2021	FY ended March 2022	Differences (YoY)	YoY change (%)
Air freight exports (Weight)	556	740	183	33.0
Air freight imports (Shipments)	1,161	1,349	187	16.1
Sea freight exports (Volume)	640	718	78	12.3
Sea freight imports (Shipments)	264	285	21	8.0
Net sales	609,110	980,441	371,331	61.0
Operating gross profit	104,777	140,658	35,881	34.2
Operating gross profit margin	17.2%	14.3%	-	-
Operating income	34,177	62,475	28,298	82.8
Ordinary income	34,529	64,733	30,204	87.5
Net income attributable to owners of the parent	21,644	43,417	21,773	100.6

Conversion Rate	FY ended March 2021	FY ended March 2022
US-Dollar	¥106.06	¥112.38
Euro	¥123.70	¥130.56
HK-Dollar	¥13.68	¥14.44
Chinese yuan	¥15.67	¥17.51

Indicators	FY ended March 2021	FY ended March 2022
EPS	¥301.06	¥603.90
BPS	¥1,926.30	¥2,757.51
ROE	17.0%	25.8%

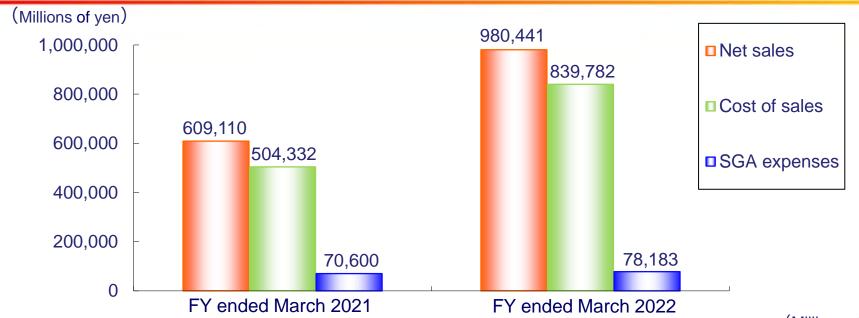
FOREX impacts (consolidated) Net sales: + ¥28,270 million

Operating income: + ¥1,937 million



Year over Year Comparisons of Net Sales, Cost of Sales, and SGA Expenses





(Millions of yen)	
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	FY ended March 2021	Ratio to net sales	FY ended March 2022	Ratio to net sales
Net sales	609,110	100.0%	980,441	100.0%
Cost of sales	504,332	82.8%	839,782	85.7%
Operating gross profit	104,777	17.2%	140,658	14.3%
SGA expenses	70,600	11.6%	78,183	8.0%
Operating income	34,177	5.6%	62,475	6.4%



Balance Sheets (1)



(Millions of yen)

	(IIIIIIIIIII o i y			
	March 2021	March 2022	Differences	
Assets				
Current assets	237,402	344,934	107,531	
Non-current assets	181,294	192,896	11,602	
Property, plant and equipment	68,548	74,187	5,638	
Intangible assets	90,045	92,656	2,611	
Total investments and other assets	22,700	26,053	3,352	
Deferred assets	130	168	38	
Total assets	418,827	537,999	119,172	
Liabilities				
Current liabilities	137,261	190,716	53,455	
Non-current liabilities	132,826	136,225	3,399	
Total liabilities	270,087	326,942	56,854	
Net assets				
Total net assets	148,739	211,057	62,317	
Total liabilities and net assets	418,827	537,999	119,172	



Balance Sheets (2)



■ Interest-bearing debt (borrowings/bonds) (Millions of yen)

FY ended March 2021	FY ended March 2022	Differences
131,104	135,807	+4,702

■ Capital investments

(Millions of yen)

FY ended March 2021	FY ended March 2022	Differences
4,794	5,540	+746

Main capital investments (FY ended March 2022)
 logistics facilities, office, vehicles, IT/software

Depreciation

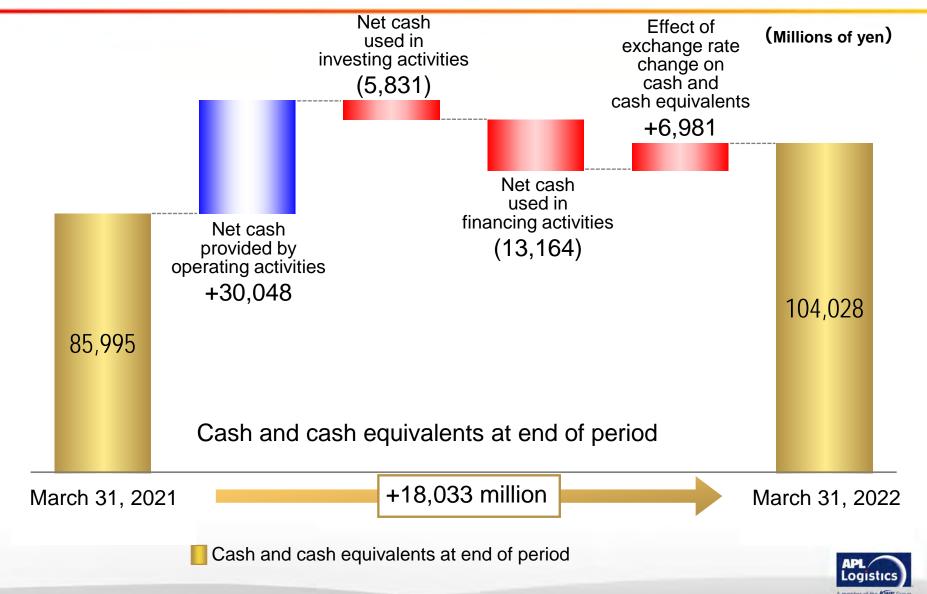
(Millions of yen)

FY ended March 2021	FY ended March 2022	Differences
17,520	17,947	+427



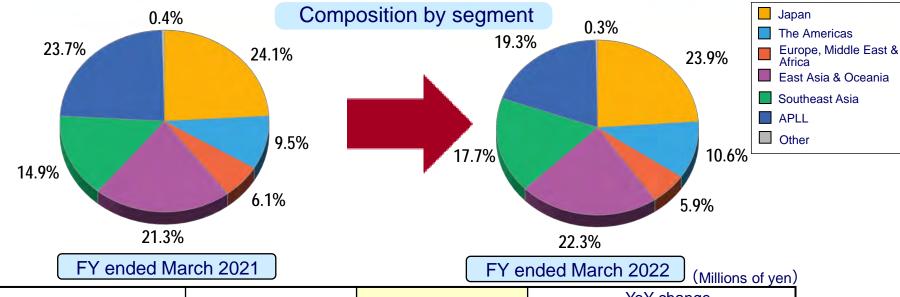
Cash Flow Statements





Net Sales by Segment



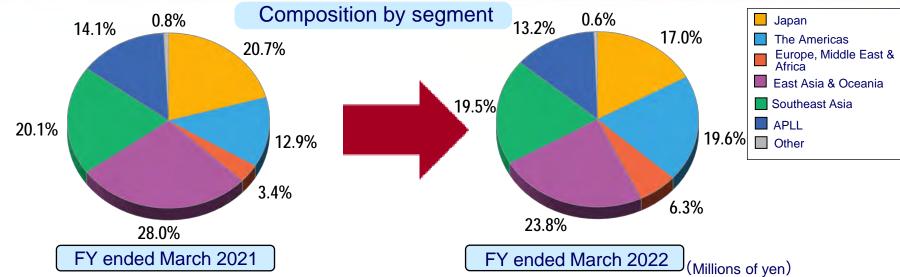


		YoY change		change
Net Sales by Segment	FY ended March 2021	FY ended March 2022	Amount	%
Japan	150,680	244,073	93,392	62.0
The Americas	59,323	107,880	48,557	81.9
Europe, Middle East & Africa	38,097	60,479	22,381	58.7
East Asia & Oceania	132,972	227,326	94,354	71.0
Southeast Asia	93,449	179,989	86,540	92.6
APLL	148,108	196,379	48,270	32.6
Other	2,738	3,626	887	32.4
Adjustment	(16,259)	(39,312)		
Total	609,110	980,441	371,331	61.0



Operating Income by Segment





Operating Income by Segment	FY ended March 2021	FY ended March 2022	YoY change	
Operating income by deginerit	FT ended Maid 12021	FT ended March 2022	Amount	%
Japan	8,229	11,556	3,337	40.6
The Americas	5,136	13,332	8,196	159.6
Europe, Middle East & Africa	1,335	4,297	2,962	221.9
East Asia & Oceania	11,134	16,216	5,081	45.6
Southeast Asia	8,013	13,277	5,263	65.7
APLL	5,621	8,982	3,361	59.8
Amortization of goodwill	(5,640)	(5,589)	51	_
Other	317	389	72	22.8
Adjustment	30	2	(27)	_
Total	34,177	62,475	28,298	82.8

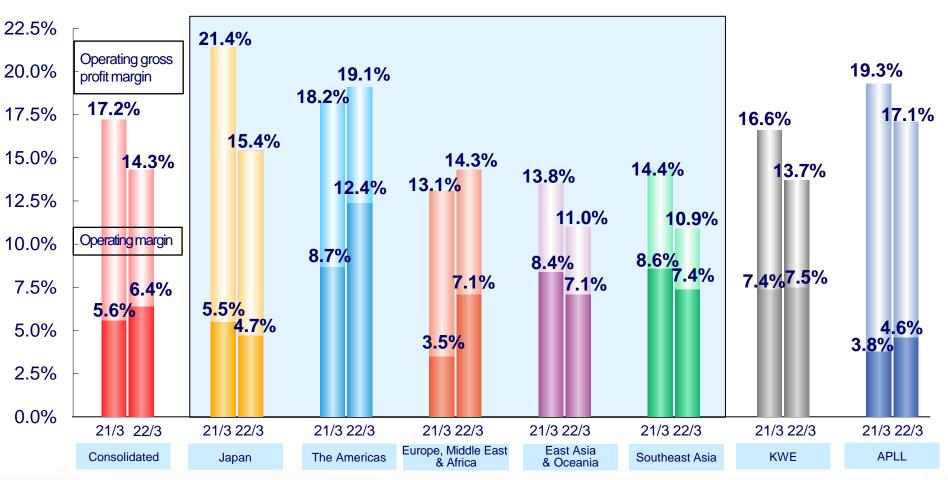
^{*}Pie charts are prepared based on the amount before amortization of goodwill in APLL.



Operating Gross Profit Margins/ Operating Margins by Segment



FY ended March 2021 and 2022



^{*} APLL's operating margin is calculated based on the amount before amortization of goodwill.





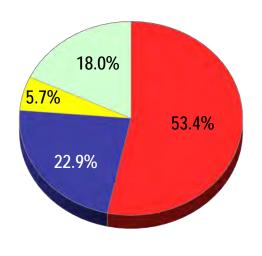
Japan

(Lower cells in parentheses show the performance of KWE Japan)

(Millions of yen)

	FY ended	FY ended	YoY change	
	March 2021	March 2022	Amount	%
Net sales	150,680	244,073	93,392	62.0
	(120,326)	(211,293)	(90,967)	(75.6)
Operating income	8,229	11,566	3,337	40.6
	(5,808)	(8,363)	(2,554)	(44.0)

Freight volume	FY ended March 2021	FY ended March 2022	YoY change (%)
Air freight exports (tons)	131,999	182,902	38.6
Air freight imports (shipments)	329,841	380,024	15.2
Sea freight exports (TEUs)	150,122	164,074	9.3
Sea freight imports (shipments)	105,804	107,544	1.6





- Net sales and operating income increased with high growth in volume and continued high freight rates from capacity shortage
- Subsidiaries improved their performance due to the recovery in demand



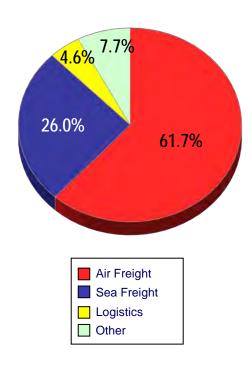


The Americas

(Millions of yen)

	FY ended	FY ended	YoY change		
	March 2021	March 2022			
Net sales	59,323	107,880	48,557	81.9	
Operating income	5,136	13,332	8,196	159.6	

Freight volume	FY ended March 2021	FY ended March 2022	YoY change (%)
Air freight exports (tons)	102,550	145,306	41.7
Air freight imports (shipments)	100,156	129,731	29.5
Sea freight exports (TEUs)	35,342	33,578	(5.0)
Sea freight imports (shipments)	34,804	46,487	33.6



- Operating income increased with an increase in net sales due to volume increase in air freight exports,
 continued high freight rates, and increased import as well as improvement in operating gross profit margin
- FOREX impact Net sales: +¥4,225 million Operating income: +¥369 million



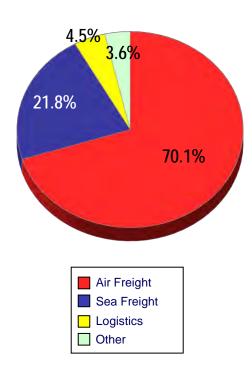


Europe, Middle East & Africa

(Millions of yen)

	FY ended	FY ended	YoY change		
	March 2021	March 2022 Amount		%	
Net sales	38,097	60,479	22,381	58.7	
Operating income	1,335	4,297	2,962	221.9	

Freight volume	FY ended March 2021	FY ended March 2022	YoY change (%)
Air freight exports (tons)	47,039	68,173	44.9
Air freight imports (shipments)	74,095	96,046	29.6
Sea freight exports (TEUs)	18,380	22,134	20.4
Sea freight imports (shipments)	16,074	19,557	21.7



- Profit growth due to a volume increase in major European countries and an improvement in operating gross profit margin
- FOREX impact Net sales: +¥2,719 million Operating income: +¥85 million





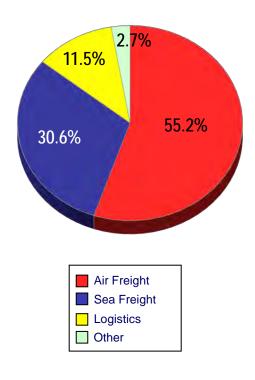
East Asia & Oceania

(Millions of yen)

	FY ended	FY ended	YoY change		
	March 2021	March 2022	Amount	%	
Net sales	132,972	227,326	227,326 94,354		
Operating income	11,134	16,216 5,08		45.6	

Freight volume	FY ended March 2021	FY ended March 2022	YoY change (%)
Air freight exports (tons)	167,225	201,527	20.5
Air freight imports (shipments)	482,428	533,589	10.6
Sea freight exports (TEUs)	233,163	270,138	15.9
Sea freight imports (shipments)	60,192	60,195	0.0

- Sales and profit increased due to volume recovery and freight rates remaining high
- FOREX impact Net sales: +¥13,050 million Operating income: +¥959 million





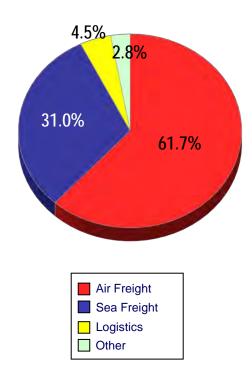


Southeast Asia

(Millions of yen)

	FY ended	FY ended	YoY change		
	March 2021	March 2022 Amount		%	
Net sales	93,449	179,989 86,54		92.6	
Operating income	8,013	13,277	5,263	65.7	

Freight volume	FY ended March 2021	FY ended March 2022	YoY change (%)
Air freight exports (tons)	108,062	142,727	32.1
Air freight imports (shipments)	175,251	209,665	19.6
Sea freight exports (TEUs)	156,130	173,302	11.0
Sea freight imports (shipments)	47,885	52,151	8.9



- Net sales and operating income increased with volume recovery and freight rates remaining high due to capacity shortage
- FOREX impact Net sales: +¥3,979 million Operating income: +¥346 million



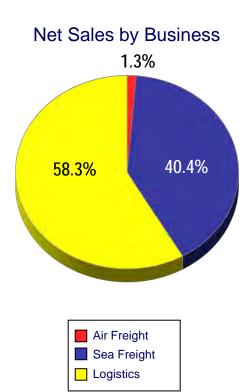


APLL

(Millions of yen)

	FY ended	FY ended	YoY change		
	March 2021			%	
Net sales	148,108	196,379	48,270	32.6	
Operating income	(19)	3,393	3,412	_	

- As for logistics service for automotive, the handling volume increased year-on-year despite
 the impact of intermittent production cut caused by the semiconductor shortage. Consumer
 products remained flat year-on-year, and retail-related and other industrial products showed
 an increase in the handling volume in sea freight and related logistics services
- Operating income of +¥8,982 million before amortization of goodwill, etc. (+59.8% YoY)
- FOREX impact Net sales: +¥4,131 million Operating income: +¥156 million







"Medium-Term Management Plan" (FY Ended March 2020 – FY Ended March 2022) Review



Medium-Term Management Plan (2019-2021) Review -1



Strengthening Business Platform

Group Governance

- Established corporate departments to provide global support (Administration/Business Planning, Finance & Accounting, IT, HR, Sales/Operation)
- Enhanced "Middle Governance" structure by delegating authority to each regional headquarters
- Appointed a general counsel to strengthen the Group's legal and risk management
- Identified material topics related to sustainability and started initiatives

Developing Global Human Resources

- Developed "KWE Global HR Guidelines"
- Provided succession training for global human resources

Next Generation IT Systems

- Verified enhanced functions of global core system (UFS+)
- Established IT platform to centrally manage global systems, enhanced IT security

Financial Stability

- Reduced interest-bearing debt (Net interest-bearing debt*: ¥80.6 billion as of March 31, 2019/ ¥27.7 billion as of March 31, 2022)
- Improved equity ratio (31.3% as of March 31, 2019/ 36.9% as of March 31, 2022)

APL Logistics

^{*}Borrowings + Bonds - Cash and deposits

Medium-Term Management Plan (2019-2021) Review -2



Sales Strategy

Key Customers Development/Industry Verticals

- Enhanced sales structure by establishing Regional Sales & Marketing (RSM) division in Regional Headquarters including Japan to expand customer base including Corporate Account (CA)
- Opened a new office specializing in project cargo in Romania
- Acquired a Canadian logistics company specializing perishable cargo
- Developed U.S. major retail customers through collaboration with APLL

Further Volume Growth in Asia

- Key countries: Indonesia: Volume increased mainly in automotive-related products
 Vietnam: Volume increased mainly in automotive-related products, electronics-related items, retail, etc.
- Established subsidiaries in Sri Lanka and Bangladesh* (*Bangladesh subsidiary is currently preparing to start operation)



Medium-Term Management Plan (2019-2021) Review -3



Operations Strategies

Stable Capacity, Freight Cost Control – Economy of Scale

- Air: Used corporate/regional deals flexibly to charter flights mainly for high-demand Trans-Pacific routes to deal with capacity shortage amid COVID-19
- Sea: Centralized procurement in Hong Kong (Group Procurement Center).
 Solid ties with major shipping lines

Improvements in operational efficiency

 Secured space and improved consolidation efficiency with multi-origin gateway operation from Asia

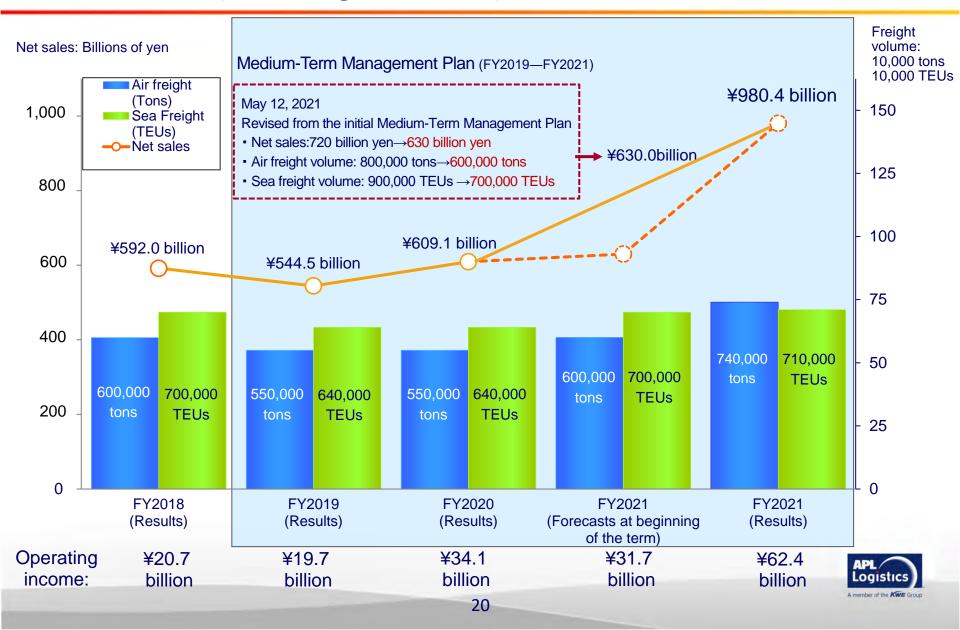
APLL

Business Promotion in Major Industry Verticals (Automotive, Retail, Consumer and Industrial)

- Automotive: Increased railroad trains to enhance vehicle logistics in India
- Retail: Developed a new function for further visibility in Supply Chain Management
- Consumer & Industrial: Enhanced sales capabilities to promote priority service in sea freight forwarding

Medium-Term Management Plan (2019-2021) Review -4 (Earnings results)







Earnings Forecasts for FY Ending March 2023

*Changes in reportable segments

As a result of a segmentation change to transfer Oceania between segments effective April 1, 2022, "East Asia & Oceania" and "Southeast Asia" were changed to "East Asia" and "Southeast Asia & Oceania," respectively, and the results for the year ended March 31, 2022, were reclassified.



Earnings Forecasts for FY Ending March 2023-1 (Summary)



(Millions of yen)

Itom	FY ended	FY ending	YoY	YoY change		
Item	March 2022 (Results)	March 2023 (Forecasts)	%	Amount		
Net sales	980,441	944,500	(3.7)	(35,941)		
Operating gross profit	140,658	129,200	(8.1)	(11,458)		
Operating gross profit margin	14.3%	13.7%	_	_		
Operating income	62,475	50,500	(19.2)	(11,975)		
Ordinary income	64,733	49,000	(24.3)	(15,733)		
Net income attributable to owners of the parent	43,417	32,000	(26.3)	(11,417)		



Earnings Forecasts for FY Ending March 2023-2 (Net sales/Operating Income)



(Millions of yen)

		Net sales			Operating income			
Segment	FY ended March 2022	Forecasts for FY Ending March 2023	YoY Change %	YoY change Amount	FY ended March 2022	Forecasts for FY Ending March 2023	YoY Change %	YoY change Amount
Japan	244,073	237,900	(2.5)	(6,173)	11,566	9,200	(20.5)	(2,366)
The Americas	107,880	96,900	(10.2)	(10,980)	13,332	11,200	(16.0)	(2,132)
Europe, Middle East & Africa	60,479	56,400	(6.7)	(4,079)	4,297	3,300	(23.2)	(997)
East Asia	224,756	223,300	(0.6)	(1,456)	15,877	11,700	(26.3)	(4,177)
Southeast Asia & Oceania	182,558	165,700	(9.2)	(16,858)	13,615	11,300	(17.0)	(2,315)
APLL	196,379	199,800	1.7	3,420	3,393	3,600	6.1	206
Other	3,626	2,400	(33.8)	(1,226)	389	200	(48.6)	(189)
Adjustment	(39,312)	(37,900)		1,412	2	0	_	(2)
Total	980,441	944,500	(3.7)	(35,941)	62,475	50,500	(19.2)	(11,975)

(Millions of yen)

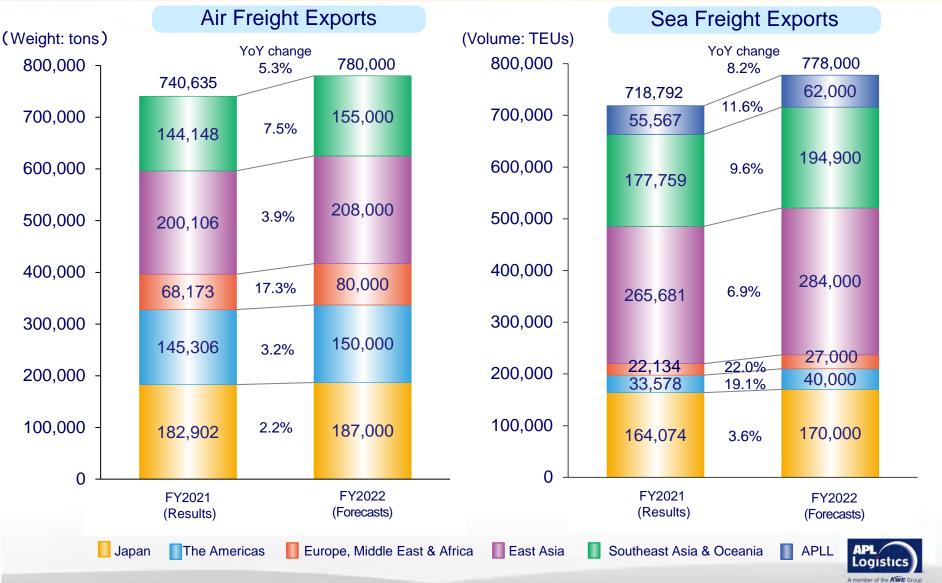
Net Sales by business	FY ended March 2022	Forecasts for FY Ending March 2023	YoY Change %	YoY change Amount		
Air Freight	461,988	441,000	(4.5)	(20,988)		
Sea Freight	301,535	291,000	(3.5)	(10,535)		
Logistics	170,488	167,500	(1.8)	(2,988)		
Other	46,430	45,000	(3.1)	(1,430)		
Total	980,441	944,500	(3.7)	(35,941)		

^{*} APLL's operating income is calculated based on the amount after amortization of goodwill, etc. APLL's operating income before amortization of goodwill is ¥9,400 million.



Earnings Forecasts for FY Ending March 2023-3 (Air/Sea Freight Volume)





Business Environment



Demand

 Transport demand is expected to remain steady in electronic products such as semiconductor-related products, and automotive/machinery/healthcare-related products, driven by the recovery of global economy from the COVID-19 and technological innovation

Tight space/capacity both in air and sea freight

- Sea freight: It is expected to be a while before the end of the container logistics disruption due to container shortage, labor shortage, and West Coast labor negotiation
- Air freight: Recovery of international passenger flights is still uncertain while continued strong demand and shift from sea freight is expected

Air/Sea freight rates trend

Freight rates will remain higher side due to capacity shortage for a while

<Medium-Term Management Plan of KWE Group>

As the global economic climate is rife with extremely unstable factors including COVID-19 variants, disruptions in manufacturing supply chains, the actualization of geopolitical risks including the U.S.-China feud and Russia-Ukraine crisis, and rise in resource prices and global inflation, we will disclose full-year forecasts for the year ending March 31, 2023 only at this point.



Priority Measures



Moving Forward to Long-Term Vision "Global Top 10 Solution Partner" —A Global Brand Born in Japan —

Enhance our business platform

- As part of our efforts to enhance business platform aimed at the Group's sustainable growth and corporate value growth, we will continue to implement various measures based on group governance enhancement and HR/IT/Finance & Accounting strategies
- To promote business activities contributing to the realization of sustainable society, we will continue promoting sustainability activities based on targets and action plans with respect to material topics

Sales/operations strategy: Basic policy - Further growth in global volume

<Forwarding business>

- Sales strategy/Priority Measures: Volume increase in Asia-Europe/U.S. lane
 Maintain/increase corporate accounts and enhance industry verticals through strong collaboration with Corporate and Regional Sales and Marketing Department
- Operation strategy/Priority measures: Sufficient and stable capacity by further enhancing global procurement
- <Logistics business> (APLL)
- Promote various measures to solidify the position as a partner of the major U.S.
 customers with global brand power as a premium order management provider



Dividends



(Dividend policy)

With adequate profit return to shareholders positioned as an important policy, the Company's basic policy is to maintain stable dividends in comprehensive consideration of relevant factors, such as performance of each year, while strengthening its financial standing and preparing for the future business development.

Annual dividend per share

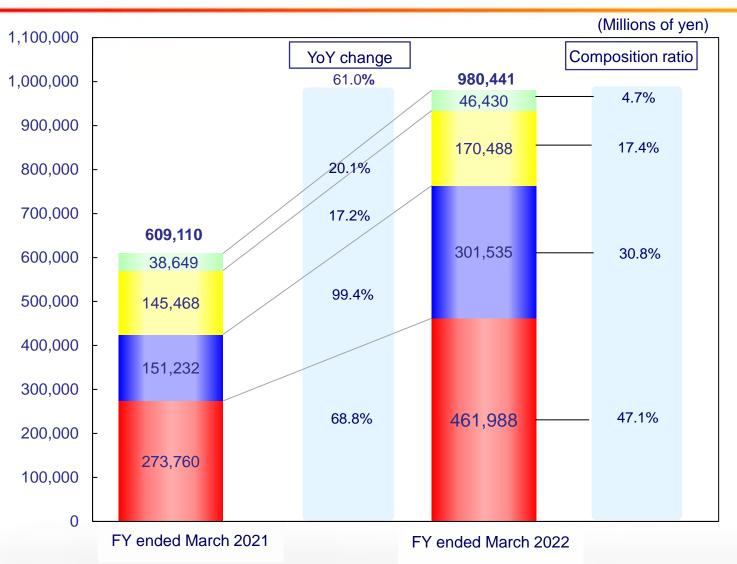




Supplemental Materials





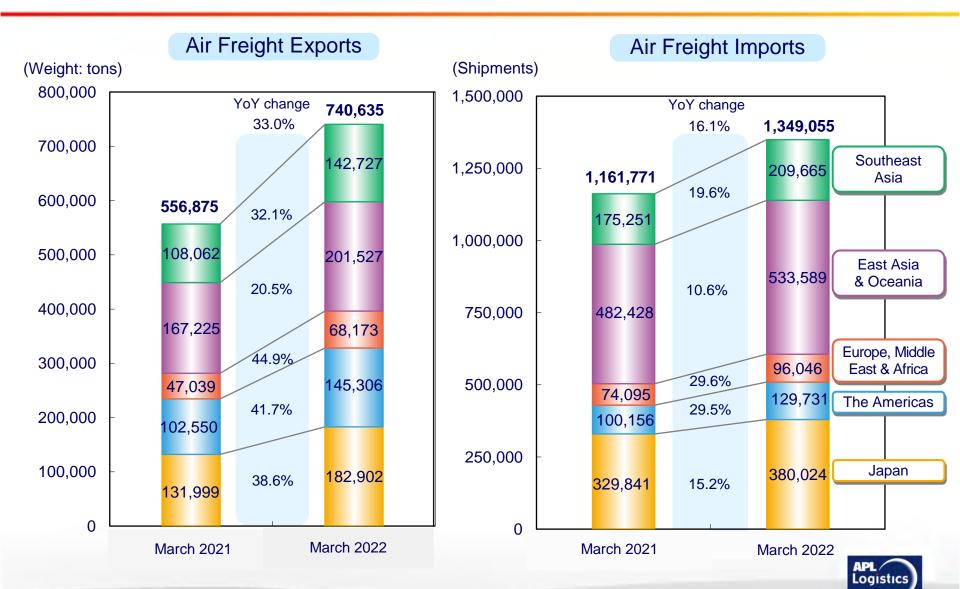






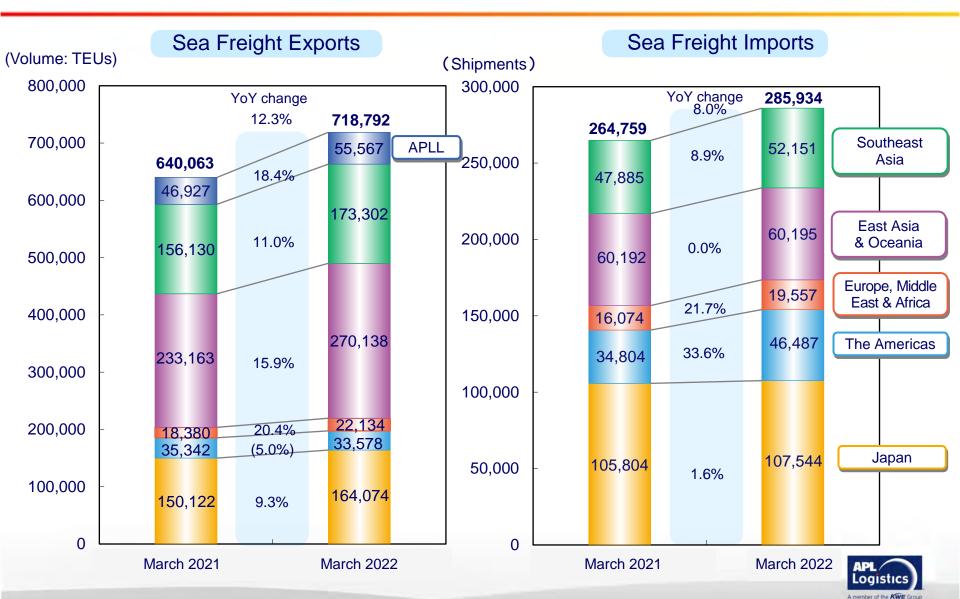
Freight Volume by Segment (Air Freight)





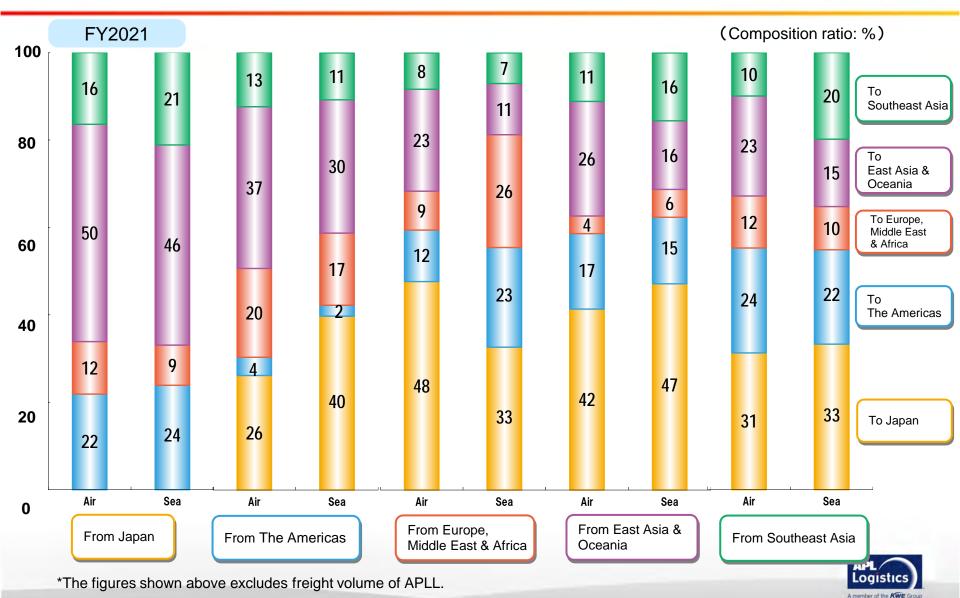
Freight Volume by Segment (Sea Freight)





Air/Sea Freight Export Volume by Destination





Trend of Freight Volume by Segment (Air Freight)

(Volume: Tons)

FY2019											61.6)			
From	1Q (AprJun.)	YoY	2Q (JulSep.)	YoY	1H of the year	YoY	3Q (OctDec.)	YoY	4Q (JanMar.)	YoY	2H of the year	YoY	Total	YoY
Japan	34,225	80.2%	34,667	87.0%	68,892	83.5%	34,521	83.3%	33,324	90.5%	67,846	86.7%	136,737	85.1%
The Americas	26,031	90.7%	26,050	93.4%	52,081	92.1%	28,895	103.6%	25,430	94.5%	54,325	99.1%	106,407	95.5%
Europe, Middle East & Africa	15,869	98.3%	15,895	95.5%	31,764	96.9%	16,179	86.6%	14,134	86.7%	30,313	86.7%	62,077	91.6%
East Asia & Oceania	33,178	89.7%	36,352	96.2%	69,530	93.0%	41,206	99.7%	38,592	112.3%	79,798	105.4%	149,328	99.2%
Southeast Asia	26,414	90.5%	24,704	92.3%	51,118	91.4%	27,979	99.0%	23,168	88.2%	51,147	93.8%	102,266	92.6%
Total	135,717	88.3%	137,668	92.5%	273,385	90.4%	148,780	94.4%	134,649	95.7%	283,428	95.0%	556,814	92.7%
FY2020														
From	1Q (AprJun.)	YoY	2Q (JulSep.)	YoY	1H of the year	YoY	3Q (OctDec.)	YoY	4Q (JanMar.)	YoY	2H of the year	YoY	Total	YoY
Japan	26,264	76.7%	28,850	83.2%	55,114	80.0%	34,286	99.3%	42,600	127.8%	76,885	113.3%	131,999	96.5%
The Americas	22,885	87.9%	22,767	87.4%	45,652	87.7%	24,707	85.5%	32,191	126.6%	56,898	104.7%	102,550	96.4%
Europe, Middle East & Africa	9,469	59.7%	9,869	62.1%	19,338	60.9%	13,316	82.3%	14,385	101.8%	27,701	91.4%	47,039	75.8%
East Asia & Oceania	34,619	104.3%	35,141	96.7%	69,760	100.3%	47,239	114.6%	50,226	130.1%	97,465	122.1%	167,225	112.0%
Southeast Asia	20,315	76.9%	23,375	94.6%	43,690	85.5%	30,746	109.9%	33,626	145.1%	64,371	125.9%	108,062	105.7%
Total	113,551	83.7%	120,003	87.2%	233,554	85.4%	150,293	101.0%	173,028	128.5%	323,321	114.1%	556,875	100.0%
						F	Y2021							
From	1Q (AprJun.)	YoY	2Q (JulSep.)	YoY	1H of the year	YoY	3Q (OctDec.)	YoY	4Q (JanMar.)	YoY	2H of the year	YoY	Total	YoY
Japan	45,281	172.4%	44,541	154.4%	89,822	163.0%	46,845	136.6%	46,234	108.5%	93,080	121.1%	182,902	138.6%
The Americas	35,286	154.2%	33,253	146.1%	68,539	150.1%	36,898	149.3%	39,869	123.8%	76,766	134.9%	145,306	141.7%
Europe, Middle East & Africa	15,474	163.4%	16,134	163.5%	31,608	163.5%	19,003	142.7%	17,562	122.1%	36,566	132.0%	68,173	144.9%
East Asia & Oceania	50,550	146.0%	50,349	143.3%	100,899	144.6%	53,722	113.7%	46,907	93.4%	100,628	103.2%	201,527	120.5%
Southeast Asia	33,185	163.4%	35,234	150.7%	68,419	156.6%	39,751	129.3%	34,557	102.8%	74,307	115.4%	142,727	132.1%
Total	179,776	158.3%	179,512	149.6%	359,288	153.8%	196,218	130.6%	185,128	107.0%	381,347	117.9%	740,635	133.0%



Trend of Freight Volume by Segment (Sea Freight)

(Volume: TEUs)

From	FY2019														
The Americas 12,751 97.2% 11,743 92.8% 24,495 95.1% 10,035 90.2% 11,131 93.6% 21,166 91.9% 45,661 93.6% Europe, Middle	From	1Q (AprJun.)	YoY	2Q (JulSep.)	YoY	1H of the year	YoY	3Q (OctDec.)	YoY	4Q (JanMar.)	YoY	2H of the year	YoY	Total	YoY
Europe, Middle East & Africa	Japan	34,095	88.7%	33,501	89.3%	67,595	89.0%	35,630	89.2%	32,870	97.8%	68,500	93.2%	136,095	91.1%
East & Africa Cocania 4.644 99.3% 4.544 99.3% 94.3% 94.3% 94.3% 94.8% 94		12,751	97.2%	11,743	92.8%	24,495	95.1%	10,035	90.2%	11,131	93.6%	21,166	91.9%	45,661	93.6%
Oceania 50,088 IUU,1% 60,226 IU2,2% 116,617 IU1,2% 57,491 97,7% 40,412 66.6% IU3,603 92,4% 220,479 98,5% 50,5% APLL* 16,852 73,1% 14,538 76,1% 31,330 74,5% 16,709 75,3% 13,410 55,2% 30,119 64,7% 61,509 69,4% Total 162,452 92.6% 167,371 95.6% 329,823 94.1% 167,813 92.9% 146,828 86.9% 314,641 90.0% 644,464 92.1% From 10,40,40,40,40,40,40,40,40,40,40,40,40,40	East & Africa	4,624	99.3%	4,504	94.3%	9,128	96.8%	4,404	91.0%	4,672	104.5%	9,075	97.5%	18,203	97.1%
APLL* 16,852 73.1% 14,538 76.1% 31,390 74.5% 16,709 75.3% 13,410 55.2% 30,119 64.7% 61,509 69.4% Total 162,452 92.6% 167,371 95.6% 329,823 94.1% 167,813 92.9% 146,828 86.9% 314,641 90.0% 644,464 92.1% From (Apr. Jun.) Y o Y (Jul. Sep.) Y o Y 1H of the year Y o Y (Oct. Dec.) Y o Y (Jun. Harry 10, 10, 10, 10, 10, 10, 10, 10, 10, 10,		56,088	100.1%	60,528	102.2%	116,617	101.2%	57,451	97.7%	46,412	86.6%	103,863	92.4%	220,479	96.8%
Total 162,452 92.6% 167,371 95.6% 329,823 94.1% 167,813 92.9% 146,828 86.9% 314,641 90.0% 644,64 92.1% From		38,042	94.9%	42,557	101.9%	80,599	98.5%	43,585	99.6%	38,334	93.2%	81,919	96.5%	162,518	97.5%
From (Apr.Jun.) Yo Y (Jul.Sep.) Yo Y (Jul.Sep.) Yo Y Hof the year Yo Y (Oct.Dec.) Yo Y (Jun.Mar.) Yo Y 2H of the year Yo Y Yo You Say Say. Southeast Asia 9.001 84.9% 15.739 152.1% 112.9% 16.187 100.8% 15.739 152.1% 112.9% 16.187 100.8% 15.739 152.1% 112.9% 16.187 100.8% 15.739 152.1% 112.9% 16.187 100.8% 15.739 152.1% 112.9% 16.187 100.8% 15.739 152.1% 112.9% 16.187 100.8% 112.9% 16.187 100.8% 112.9% 16.187 100.8% 100.	APLL*	16,852	73.1%	14,538	76.1%	31,390	74.5%	16,709	75.3%	13,410	55.2%	30,119	64.7%	61,509	69.4%
From (Apr. Jun.) Yo Y (Jul. Sep.) Yo Y (Hof the year Yo Y (Oct. Dec.) Yo Y (Jan. Mar.) Yo Y 2H of the year Yo Y (Jan. Mar.) Yo Y 2H of Yo Y 2H of Yo Y 2H of Yo	Total	162,452	92.6%	167,371	95.6%	329,823	94.1%	167,813	92.9%	146,828	86.9%	314,641	90.0%	644,464	92.1%
Japan 32,160 94.3% 34,590 103.3% 66,750 98.7% 43,908 123.2% 39,464 120.1% 83,372 121.7% 150,122 110.3%	FY2020														
The Americas 10,692 83.9% 8,463 72.1% 19,155 78.2% 8,069 80.4% 8,118 72.9% 16,187 76.5% 35,342 77.4%	From	1Q (AprJun.)	YoY	2Q (JulSep.)	YoY	1H of the year	YoY	3Q (OctDec.)	YoY	4Q (JanMar.)	YoY	2H of the year	YoY	Total	YoY
Europe, Middle East & Africa 3,774 81.6% 4,692 104.2% 8,466 92.7% 4,802 109.0% 5,112 109.4% 9,914 109.2% 18,380 101.0% East Asia & Africa East Asia & Oceania 52,624 93.8% 58,689 97.0% 111,313 95.5% 61,991 107.9% 59,859 129.0% 121,850 117.3% 233,163 105.8% Southeast Asia 30,327 79.7% 37,001 86.9% 67,328 83.5% 43,807 100.5% 44,994 117.4% 88,802 108.4% 156,130 96.1% APLL* 10,621 63.0% 8,168 56.2% 18,788 59.9% 13,282 79.5% 14,857 110.8% 28,139 93.4% 46,927 76.3% Total 140,197 86.3% 151,602 90.6% 291,799 88.5% 175,860 104.8% 172,404 117.4% 348,264 110.7% 640,063 99.3% From 10,404 10,405	Japan	32,160	94.3%	34,590	103.3%	66,750	98.7%	43,908	123.2%	39,464	120.1%	83,372	121.7%	150,122	110.3%
East & Africa		10,692	83.9%	8,463	72.1%	19,155	78.2%	8,069	80.4%	8,118	72.9%	16,187	76.5%	35,342	77.4%
Oceania 52,624 93.8% 58,689 97.0% 111,313 95.5% 61,991 107.9% 59,859 129.0% 121,850 117.3% 233,163 105.8% Southeast Asia 30,327 79.7% 37,001 86.9% 67,328 83.5% 43,807 100.5% 44,994 117.4% 88,802 108.4% 156,130 96.1% APLL* 10,621 63.0% 8,168 56.2% 18,788 59.9% 13,282 79.5% 14,857 110.8% 28,139 93.4% 46,927 76.3% Total 140,197 86.3% 151,602 90.6% 291,799 88.5% 175,860 104.8% 172,404 117.4% 348,264 110.7% 640,063 99.3% From (AprJun.) Yo Y (JulSep.) Yo Y 1H of the year Yo Y Yo Y (JulMar.) Yo Y 2H of the year Yo Y Total Yo Y 140,074 109.3% 164,074 109.8% 38,988 98.6% 80,965 <t< td=""><td>East & Africa</td><td>3,774</td><td>81.6%</td><td>4,692</td><td>104.2%</td><td>8,466</td><td>92.7%</td><td>4,802</td><td>109.0%</td><td>5,112</td><td>109.4%</td><td>9,914</td><td>109.2%</td><td>18,380</td><td>101.0%</td></t<>	East & Africa	3,774	81.6%	4,692	104.2%	8,466	92.7%	4,802	109.0%	5,112	109.4%	9,914	109.2%	18,380	101.0%
APLL* 10,621 63.0% 8,168 56.2% 18,788 59.9% 13,282 79.5% 14,857 110.8% 28,139 93.4% 46,927 76.3% Total 140,197 86.3% 151,602 90.6% 291,799 88.5% 175,860 104.8% 172,404 117.4% 348,264 110.7% 640,063 99.3% From		52,624	93.8%	58,689	97.0%	111,313	95.5%	61,991	107.9%	59,859	129.0%	121,850	117.3%	233,163	105.8%
Total 140,197 86.3% 151,602 90.6% 291,799 88.5% 175,860 104.8% 172,404 117.4% 348,264 110.7% 640,063 99.3% From (AprJun.) Yo Y (JulSep.) Yo Y 1H of the year Yo Y (OctDec.) Yo Y (JanMar.) Yo Y 2H of the year Yo Y Total Yo Y 109.3% The Americas 9,001 84.2% 8,100 95.7% 17,101 89.3% 8,132 100.8% 8,345 102.8% 16,477 101.8% 33,578 95.0% Europe, Middle East & Africa 5,739 152,1% 5,219 111.2% 10,958 129.4% 5,738 119.5% 5,437 106.4% 11,176 112.7% 22,134 120.4% East Asia & Oceania 65,395 124.3% 72,025 122.7% 137,420 123.5% 68,671 110.8% 64,047 107.0% 132,718 108.9% 270,138 115.9% Southeast Asia 41,272 136.1% 41,142 111.2% 82,414 122.4% 45,376 103.6% 45,512 101.1% 90,887 102.3% 173,302 111.0% APLL* 14,237 134.1% 13,130 160.8% 27,367 145.7% 14,734 110.9% 13,466 90.6% 28,200 100.2% 55,567 118.4%	Southeast Asia	30,327	79.7%	37,001	86.9%	67,328	83.5%	43,807	100.5%	44,994	117.4%	88,802	108.4%	156,130	96.1%
From (AprJun.) Y o Y (JulSep.) Y o Y 1H of the year Y o Y (OctDec.) Y o Y (JanMar.) Y o Y 2H of the year Y o Y Total Y o Y 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	APLL*	10,621	63.0%	8,168	56.2%	18,788	59.9%	13,282	79.5%	14,857	110.8%	28,139	93.4%	46,927	76.3%
From (AprJun.) Y o Y (JulSep.) Y o Y 1H of the year Y o Y (OctDec.) Y o Y (JanMar.) Y o Y 2H of the year Y o Y Total Y o Y Japan 42,606 132.5% 40,503 117.1% 83,109 124.5% 42,057 95.8% 38,908 98.6% 80,965 97.1% 164,074 109.3% The Americas 9,001 84.2% 8,100 95.7% 17,101 89.3% 8,132 100.8% 8,345 102.8% 16,477 101.8% 33,578 95.0% Europe, Middle East & Africa 5,739 152,1% 5,219 111.2% 10,958 129.4% 5,738 119.5% 5,437 106.4% 11,176 112.7% 22,134 120.4% East Asia & Oceania 65,395 124.3% 72,025 122.7% 137,420 123.5% 68,671 110.8% 64,047 107.0% 132,718 108.9% 270,138 115.9% Southeast Asia 41,272 136.1%	Total	140,197	86.3%	151,602	90.6%	291,799	88.5%	175,860	104.8%	172,404	117.4%	348,264	110.7%	640,063	99.3%
Japan 42,606 132.5% 40,503 117.1% 83,109 124.5% 42,057 95.8% 38,908 98.6% 80,965 97.1% 164,074 109.3% The Americas 9,001 84.2% 8,100 95.7% 17,101 89.3% 8,132 100.8% 8,345 102.8% 16,477 101.8% 33,578 95.0% Europe, Middle East & Africa 5,739 152,1% 5,219 111.2% 10,958 129.4% 5,738 119.5% 5,437 106.4% 11,176 112.7% 22,134 120.4% East Asia & Oceania 65,395 124.3% 72,025 122.7% 137,420 123.5% 68,671 110.8% 64,047 107.0% 132,718 108.9% 270,138 115.9% Southeast Asia 41,272 136.1% 41,142 111.2% 82,414 122.4% 45,376 103.6% 45,512 101.1% 90,887 102.3% 173,302 111.0% APLL* 14,237 134.1% 13,130							F	Y2021							
The Americas 9,001 84.2% 8,100 95.7% 17,101 89.3% 8,132 100.8% 8,345 102.8% 16,477 101.8% 33,578 95.0% Europe, Middle East & Africa	From	1Q (AprJun.)	YoY	2Q (JulSep.)	YoY	1H of the year	YoY	3Q (OctDec.)	YoY	4Q (JanMar.)	YoY	2H of the year	YoY	Total	YoY
Europe, Middle East & Africa	Japan	42,606	132.5%	40,503	117.1%	83,109	124.5%	42,057	95.8%	38,908	98.6%	80,965	97.1%	164,074	109.3%
East & Africa 5,739 152,1% 5,219 111.2% 10,958 129.4% 5,738 119.5% 5,437 100.4% 11,176 112.7% 22,134 120.4% East Asia & Oceania 65,395 124.3% 72,025 122.7% 137,420 123.5% 68,671 110.8% 64,047 107.0% 132,718 108.9% 270,138 115.9% Southeast Asia 41,272 136.1% 41,142 111.2% 82,414 122.4% 45,376 103.6% 45,512 101.1% 90,887 102.3% 173,302 111.0% APLL* 14,237 134.1% 13,130 160.8% 27,367 145.7% 14,734 110.9% 13,466 90.6% 28,200 100.2% 55,567 118.4%		9,001	84.2%	8,100	95.7%	17,101	89.3%	8,132	100.8%	8,345	102.8%	16,477	101.8%	33,578	95.0%
Oceania 65,395 124.3% 72,025 122.7% 137,420 123.5% 68,671 110.8% 64,047 107.0% 132,718 108.9% 270,138 115.9% Southeast Asia 41,272 136.1% 41,142 111.2% 82,414 122.4% 45,376 103.6% 45,512 101.1% 90,887 102.3% 173,302 111.0% APLL* 14,237 134.1% 13,130 160.8% 27,367 145.7% 14,734 110.9% 13,466 90.6% 28,200 100.2% 55,567 118.4%	East & Africa	5,739	152,1%	5,219	111.2%	10,958	129.4%	5,738	119.5%	5,437	106.4%	11,176	112.7%	22,134	120.4%
APLL* 14,237 134.1% 13,130 160.8% 27,367 145.7% 14,734 110.9% 13,466 90.6% 28,200 100.2% 55,567 118.4%				72,025		137,420	123.5%	68,671	110.8%	64,047		132,718	108.9%	270,138	
												· · ·			
Total 178 250 127 1% 180 119 118 8% 358 370 122 8% 184 708 105 0% 175 715 101 9% 360 423 103 5% 718 792 112 3%	APLL*	14,237	134.1%	13,130	160.8%	27,367	145.7%	14,734	110.9%	13,466	90.6%	28,200	100.2%	55,567	118.4%
154. 154. 154. 154. 154. 154. 154. 154.	Total	178,250	127.1%	180,119	118.8%	358,370	122.8%	184,708	105.0%	175,715	101.9%	360,423	103.5%	718,792	112.3%

^{*}For APLL whose year-end is December, the above results are for 1Q (Jan. to Mar.), 2Q (Apr. to Jun.), 3Q (Jul. to Sept.), and 4Q (Oct. to Dec.).



Our Global Network



46 countries, 298 cities, 688 locations (as of March 31, 2022)

Other business (2 companies)

Europe, Middle East & Africa
(16 companies)
[Includes 1 equity method affiliate]

Southeast Asia
(19 companies)
[Includes 2 equity method affiliates]

Japan

(8 companies)
[Includes 3 equity method affiliates]

KWE Group

Total 138 companies
(8 domestic/130 overseas/9 equity method affiliates)

APLL

(64 companies)
[Includes 1 equity method affiliate]

The Americas (7 companies)

East Asia & Oceania

(22 companies)
[Includes 2 equity method affiliates]

Logistics facilities: 317 locations/2,047,540m²
No. of Employees (consolidated): 17,069







Global Logistics Partner

Kintetsu World Express, Inc.

Website: https://www.kwe.com

* The information contained herein does not constitute an offer to solicit investment which can only be made by formal prospectus. The forward-looking statements contained herein are not intended to assure or guarantee future performance. Actual results may vary from that projected herein.

